

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting)

Henri Savall



Click here if your download doesn"t start automatically

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting)

Henri Savall

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) Henri Savall

A volume in Research in Management Consulting Series Editor Anthony F. Buono, Bentley University The reprint of Henri Savall's classic Work and People, originally published in French in 1974, is part of the Research in Management Consulting series effort to look backward as well as forward in examining trends, perspectives, and insights - especially from different countries and cultures - into the world of management consulting. Savall's insights into the complexity of organizational life were groundbreaking, articulating the need to examine both economic and social factors as part of the same analysis, assessing technical and behavioral patterns through the lens of an integrated framework. As he has argued, there is a double-loop interaction between "the quality of functioning and economic performance," and underestimating this socioeconomic "tension" leads inevitably to reduced performance and losses, which he refers to as "hidden costs." This approach, referred to as the socio-economic approach to management (SEAM), has significant potential for our thinking about organizational diagnosis and intervention. As Savall emphasizes, the North American tendency to cast people as human "resources" misses the essential point that human beings cannot be considered as simply another resource at the organization's disposal. People are free to give or withhold their energy as they desire, depending on the quality of formal and informal contracts and interactions they have with their organizations. As such, the SEAM approach focuses on human "potential," underscoring the need for managers and their organizations to create the conditions under which people will want to maximize their talents on behalf of the organization. Work and People focuses on the ramifications of this reality, as dysfunctions - the difference between planned and emergent activities and functions - can quickly lead to a series of costs that are "hidden" from an organization's formal information systems (e.g., income statements, balance sheets, budgets). As his insightful work underscores, as organizations begin to accumulate dysfunction upon dysfunction, they inadvertently undermine their performance and create excessive operating costs, with lower productivity and less efficiency than they could achieve. As readers will discover, the frameworks, tools and ways of thinking about organizations, people and management in this volume - in essence the background to the socio-economic approach to organizational diagnosis and intervention - continue to hold great promise for our attempts to create truly integrative approaches to management and organizational improvement efforts.

<u>Download</u> Work and People: An Economic Evaluation of Job Enr ...pdf

Read Online Work and People: An Economic Evaluation of Job E ...pdf

Download and Read Free Online Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) Henri Savall

From reader reviews:

Jesse Valles:

Now a day folks who Living in the era wherever everything reachable by connect with the internet and the resources inside can be true or not need people to be aware of each information they get. How a lot more to be smart in acquiring any information nowadays? Of course the answer is reading a book. Reading a book can help persons out of this uncertainty Information specially this Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) book because this book offers you rich data and knowledge. Of course the information in this book hundred pct guarantees there is no doubt in it you know.

Laura Mason:

Are you kind of busy person, only have 10 or maybe 15 minute in your morning to upgrading your mind ability or thinking skill also analytical thinking? Then you are experiencing problem with the book as compared to can satisfy your small amount of time to read it because all this time you only find reserve that need more time to be examine. Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) can be your answer since it can be read by anyone who have those short extra time problems.

Terrie Anderson:

The book untitled Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) contain a lot of information on the idea. The writer explains your ex idea with easy approach. The language is very simple to implement all the people, so do not worry, you can easy to read it. The book was published by famous author. The author will bring you in the new era of literary works. It is possible to read this book because you can keep reading your smart phone, or program, so you can read the book in anywhere and anytime. If you want to buy the e-book, you can start their official web-site in addition to order it. Have a nice examine.

Susan Munoz:

Is it a person who having spare time in that case spend it whole day by watching television programs or just telling lies on the bed? Do you need something new? This Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) can be the reply, oh how comes? A book you know. You are and so out of date, spending your extra time by reading in this completely new era is common not a nerd activity. So what these ebooks have than the others?

Download and Read Online Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) Henri Savall #9PIQ85CBYR7

Read Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall for online ebook

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall Free PDF d0wnl0ad, audio books, books to read, good books to read, cheap books, good books, online books, books online, book reviews epub, read books online, books to read online, online library, greatbooks to read, PDF best books to read, top books to read Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall books to read online.

Online Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall ebook PDF download

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall Doc

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall Mobipocket

Work and People: An Economic Evaluation of Job Enrichment (Hc) (Research in Management Consulting) by Henri Savall EPub